In attendance: Elected Members Edem Avakame, John Aveni, Michael Crew, Jane Gilman, Madinah Hamidullah, Jyl Josephson, Barry Komisaruk, John Kettle, Ray Leibman, Susan Lyons, Lee Mosher, Arthur Powell, Piotr Piotrowiak, Keir Reavie, Alex Sannella, James Tepper, Ted Szatrowski, Miklos Vasarhelyi; Provost, Todd Clear; Chancellor, Nancy Cantor, Vice Chancellor, Peter Englot; Executive Associate, Chancellor’s Office, Janice Friedland.

I. Chancellor/Provost Report: Chancellor Cantor talked about the following matters:

- **Strategic Planning:** Dr. Cantor and her team are conducting listening tours with RU-N schools and other groups this month and next. Provost Clear and Professor Jyl Josephson are organizing smaller “charrette” planning/discussion groups.

- **RCM budget model:** As RCM gets underway Dr. Cantor is carefully monitoring that it works for RU-N. She noted that RCM is a more transparent process than the previous system. Piotr Piotrowiak is on one of the university committees and asked about the role faculty should have in those meetings. Dr. Cantor suggested that he attend with an open mind. Faculty also expressed concerns about how grant money will be distributed. The three RCM committees are:
  - Steering committee which includes the president and chancellors.
  - Committee to discuss sharing of central services.
  - Committee on technical matters and budget, with VP Nancy Winterbauer.

A. **Strategic Planning Update:** Provost Clear and Professor Josephson are co-chairs of the Strategic Planning Oversight Committee (SPOC) which is meeting weekly. Also on the committee are Peter Englot, Sr. Vice Chancellor, Robin Foster, Project Manager, Divij Pandya, student government president, and Angie Bonilla, Director of Housing and Residence Life. In addition to Nancy Cantor’s listening tours with existing Rutgers-Newark units, SPOC is organizing charrettes, 8-10 small groups composed of faculty, staff and students, who will meet for three sessions to deliberate specific questions. Each group will have a facilitator and a scribe. Dr. Clear is reaching out to individual faculty. Online participation will also be available soon. A March 4 town hall will be dedicated to discussing obstacles and concerns, so that the charrettes may concentrate on constructive issues. A mechanism will be developed to respond to all March 4 meeting concerns. A town hall on March 31 will be held after the charrettes are finished, and a meeting in April will review the complete process. Dr. Cantor added that and all ideas emanating from the charrette groups are welcomed and will be considered seriously. All participants will be asked to think expansively, imagining all possibilities for Rutgers-Newark. Charrette and town hall discussions will not be recorded in order to preserve confidentiality, but listening tour notes will be taken. Dr. Cantor urged the NFC members to help engage faculty who may otherwise be reluctant to participate. Complete information is on the main webpage.

B. **Campus Safety:** Provost Todd Clear described the reorganization of campus safety services and the merger of operations with RBHS. Dr. Clear agreed that the ideal situation would be to have a single law enforcement strategy encompassing Essex County College, RU-Newark, RBHS, NJIT, and the train stations. RBHS and Rutgers-Newark now form one unit, each having a captain, but with one Chief of Police. We are also reaching out the city of Newark and regional
officials. Dr. Clear noted that our police force is distinct from the Newark police department. Our calls are no longer fielded through the city call center. The goal is to examine all of our public safety vulnerabilities and not concentrate solely on call response. He urged anyone who has a concern to contact him.

C. Commencement: Nancy Cantor announced that there will be one combined Rutgers-Newark commencement this year at the Prudential Center. Don Katz, founder and CEO of Audible, Inc., will receive an honorary degree and will be the commencement speaker. Individual schools may have smaller ceremonies and receptions on campus, but diplomas will be awarded at the main ceremony. RBS-New Brunswick students will attend commencement there and the Law School will continue to award diplomas at NJPAC, but will also participate in the larger ceremony.

D. Parking: Chris Pye, Associate Vice Chancellor for Facilities, described changes to the RU-N parking landscape, including the closing of lot 506B near 15 Washington Street. Professor Crew expressed concern that there was no evidence of work being done in lot 506B and that it remains closed. Mr. Pye noted that Rutgers-Newark is negotiating with Good Will Industries to lease their lot, which would add 40+ spaces, 20 more than were lost. Negotiations should be completed within a week, he said. They have also moved some facility vehicles and custodian spots. In addition to the Good Will lot, use of space in the Military Park facility is under negotiation. Underground parking and parking structures are both too expensive to build. Prudential is building a new lot and will also use the Haynes building lot. NFC members noted the loss of parking spaces due to snow.

E. Sustainability Initiatives: Piotr Piotrowiak stressed the importance of setting an example for our students. It was suggested that Professor Kevin Lyons in RBS/Supply Chain Management, an expert in this field, might be consulted. Chris Pye advised of ongoing initiatives including:

- Rutgers-Newark recycles 80% of waste exceeding the 60% requirement.
- Low maintenance shrubs and plants have been planted.
- New classroom renovations have used LED lighting.
- New light switches have motion sensors and new light ballasts have been grant funded.
- Additional bike lanes, bike racks and bike lockers are in place.
- We are working with NJ Transit on student discounts.
- An hourly rental car is now available, and a car pooling program has been initiated.
- The free shuttle program is being expanded and will include larger buses.
- Water filling stations with filtered water will be installed around campus.

Chris Pye asked to be informed when recycling bins are not appropriately separated.

**Provost Clear stressed the importance of making the distinction between “New Brunswick” and “Central” when referring to the Rutgers-New Brunswick campus or Rutgers’ Central Administration.**

II. Chair’s Report: Piotr Piotrowski proposed three new NFC subcommittees: Strategic Planning, Parking, and Sustainability. Council members should contact Jyl Josephson and Todd Clear directly to form an ad hoc NFC strategic planning committee. Piotr will head the sustainability committee.

The meeting was adjourned at 1:00 pm. The next NFC meeting is Monday, March 10th 11:30 am, in the Chancellor’s Large Conference room, CLJ 590.